| Recommendation | Actio | on | By when | Lead officer | Outcome | Resources |
|---|-------|--|--|-------------------------------------|--|---------------------------------|
| 1. Build service around customer needs | 1a | Analyse benefit client group via interrogation of existing system by working age , ethnicity and disability | Dec 08 | Lead improvement plan officer | Information to target publicity/ promotion activity | Existing resources |
| | 1b | Use mosaic data base to analyse potential client data base | Dec 08 | Lead improvement plan officer | Information to target publicity/ promotion activity | Existing resources |
| | 1c | Establish customer review programme based on complaints and compliments | Dec 08 | Rosie Corah | Service improvements based on programme of change based on response to customers | Existing resources |
| | 1d | Consultation programme with 600 current benefit customers | Dec 09 | Shanaz Alam | Customer stasfaction and service improvement recommendations | £ 2,200 plus staff resources |
| | 1e | Hold benefits 4 you outreach event | Jan 08 (subject to date confirmation) | Improvement plan focus group | Face to face engagement with community to promote benefit service | £ 500 plus staff resources |
| | 1f | Establish benefit customer focus group and hold first meeting by April 2009 | Dec 08 | Lead improvement plan officer | Customer input into service improvements | Existing staff resources |

| Ree | commendation | Actio | n | By when | Lead officer | Outcome | Resources |
|-----|---|-------|--|----------|---|---|-----------------------------|
| | | 1g | Develop programme of out reach surgeries including joint surgeries with RSL and pensions service | Complete | Lead improvement plan officer | Increased take up of benefits | Existing staff resources |
| | | 1h | Develop mystery shopper programme in partnership with neighbouring LA's | Jan 09 | Lead improvement plan officer | Independent verification of service quality | Existing staff resources |
| | | 1i | Develop reception improvement plan based on customer consultation | Jan 08 | Reception improvement project group | Improved customer experience and improved access to services | £ 4,000 |
| | | 1j | Publish existing service standards and then work with focus group to develop customer focused revised standards | Jan 09 | Lead improvement plan officer | Established customer sensitive service standards | Existing staff resources |
| | | 1k | Complete equality impact assessment of benefit service and publish | Dec 08 | Shanaz Alam | Equality improvement action plan | Existing staff resources |
| | | 0 | | | | 1 | |
| 2. | Establish centralised library of procedures, training notes etc | 2a | Programme of review of procedures to be established | Dec 08 | Shanaz Aam | Consistent , standardised procedures | Existing staff resources |
| | | | | | | | |
| 3. | Establish and clarify links with Local area agreement | 3а | Review LAA priorities | Dec 08 | Shanaz Alam | Identified links to LAA priorities | Existing staff resources |
| | - | 3b | Establish service contributions to LAA targets e.g. NI 142 | Dec 08 | Shanaz Alam | Identified contributions to targets | Existing staff resources |

| Recommendation | | Action | | By when | Lead officer | Outcome | Resources |
|----------------|---|--------|--|---------|-------------------------------------|--|--------------------------|
| | | 3с | Benefit service planning exercise | Dec 08 | Simon Hendey | Service plan based on full staff engagement and ownership | Existing staff resources |
| 4. | Establish better ways to benchmark and prove VFM | 4a | Establish benchmarking club from CIPFA and Meritec inspection data | Dec 08 | Lead improvement plan officer | Improved value for money | Existing staff resources |
| | | 4b, | Establish joint working with neighbouring LA's to benchmark VFM | Dec 08 | Lead improvement plan officer | Improved service delivery and VFM in a local context | Existing staff resources |
| 5. | Establish organisational leadership/ challenge of the service | 5a, | Report to Environment, culture and communities Over view and scrutiny committee to gain involvement in improvement plan | Dec 08 | Simon Hendey | Member endorsed and supported improvement plan | Existing staff resources |
| | | 5b | Develop programme of staff focus group activity to implement improvement plan recommendations | Oct 08 | Lead improvement plan officer | Staff engagement and ownership of improvement plan | Existing staff resources |
| | | 5c | Review communication strategy with staff and undertake consultation exercise on staff satisfaction | Dec 08 | Simon Hendey | Plan to improve two way communication with staff and recognise staff contributions | Existing staff resources |
| | | 5d | Identify staff satisfaction survey results 2007 for the benefit service and develop improvement plan | Dec 08 | Shanaz Alam | Improved responses from 2009/10 satisfaction survey | Existing staff resources |

| | Recommendation | Action | | By when | Lead officer | Outcome | Resources |
|----|---|--------|---|----------|-------------------|--|-----------------------------|
| 6. | Ensure defective claim analysis produces positive outcomes for customers | 6a | Establish defective claim position | Complete | Sharon Okonkwo | More benefit take up and quicker processing as well as identification of vulnerable groups | Existing staff resources |
| | | 1 | | | | T | T |
| 7. | Review and update improvement plan | 7a | Review improvement plan and update for future plan | March 09 | Simon Hendey | New improvement plan for 2009/10 | Existing staff resources |